



Barangaroo, NSW

Barangaroo is one of the most ambitious and significant waterfront greening projects anywhere in the world. It will transform a vacant 22 hectare industrial site into a new precinct for Sydney with a new public Headland Park on the harbour and a thriving community, residential and commercial heart.

Upon completion, Barangaroo will significantly enhance the city's economic, cultural and open space recreational qualities. The A\$6 billion development will further enhance Sydney's reputation as an Asia Pacific financial services hub.

FACTS AND FIGURES

Client: Barangaroo Delivery Authority

Project value: \$6 billion
(Barangaroo precinct transformation project)

E&P involvement: 2011 - 2015

Evans & Peck's scope of services

Evans & Peck is advising on three critically important aspects of the Barangaroo Precinct:

- the Barangaroo Headland Park which is the centrepiece in the transformation of the precinct and will be an iconic park at the northern end of the development. The naturalistic parkland will reinforce and complement the existing headland parks of Sydney Harbour, such as Goat Island, Ballast Point and Balls Head. The Headland Park will also incorporate a significant new cultural facility for the benefit of the people of Sydney.
- the underground pedestrian link to Wynyard Station and the CBD
- the relocation of the overseas passenger shipping terminal to White Bay.

Evans & Peck's role

Evans & Peck was appointed by the Barangaroo Delivery Authority on a four-year term to manage many aspects of the planning, development, design, procurement, construction and commissioning of the works. This important urban and social infrastructure opportunity followed a number of successful staff secondments into the Authority's Headland Park team during the preliminary project development phase.

Evans & Peck's services included:

- providing specialist advice and technical input on all matters relating to the identification and assessment of procurement and delivery strategies
- advising on the construction contract and commercial risk allocations within a complex environment of multiple stakeholder liabilities
- advising on construction requirements and community impacts and ensuring construction methodologies are capable of delivering a safe outcome and effectively mitigate environmental and community impacts
- contract management of the tier one early works contractor engaged to design and construct the initial phase of the high profile Headland Park project under significant environmental and community exposure
- managing and facilitating value management activities and value engineering workshops across a range of engineering and architectural disciplines during the design phase to ensure that the best value for money outcome is being progressed

Advising on the most ambitious and significant waterfront greening projects anywhere in the world



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Barangaroo (continued)

- providing expert advisors to the procurement evaluation teams, including commercial, technical and constructability advice
- managing a complex matrix of environmental responsibilities and project approval requirements, adjacent to one of the world's most spectacular harbours
- developing high profile Early Works and Main Works request for tender documentation and a tender assessment framework including tender preparation, process management, evaluation facilitation, tenderer negotiation and contract execution
- developing and implementing multiple key stakeholder interface agreements
- strategic procurement, planning and programming of the complex underground pedestrian connection through to Wynyard Station and the Sydney CBD
- project management support for the relocation of existing overseas passenger shipping terminal and construction of the new terminal in White Bay so that work can commence at the proposed Northern Cove and Barangaroo Central.

Results

The results to date (mid 2011) include the:

- successful procurement of several key early works packages, including procurement of tier one early works contractor at Headland Park within extremely challenging timescales.
- successful contract management of the early work construction contract involving a range of significant scope changes set in a challenging political landscape and exposed to close public scrutiny.
- creation and implementation of the procurement strategy to engage a Main Works contractor to deliver the park within budget and time constraints to a high level of quality.